

Print supply and postal vote considerations

Chris Highcock Depute Returning Officer, City of Edinburgh Council
Secretary of the EMB

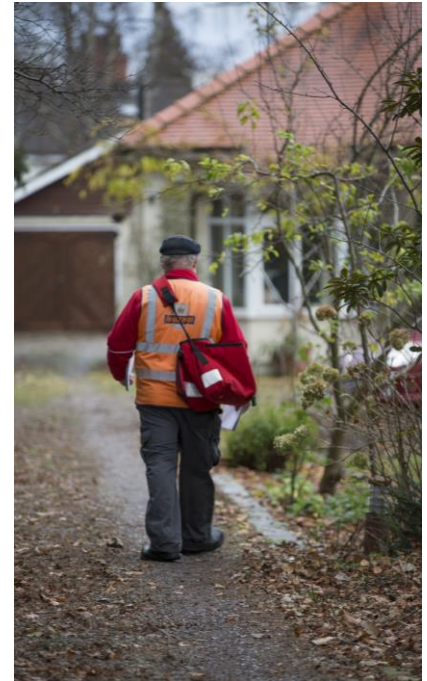
In this session....

- Print as **critical** to the election
- Cost of a postage
- UKPGE 2024 experiences
- Developing resilience
- Practical actions
- Royal Mail reforms



Critical importance of print and postal voting

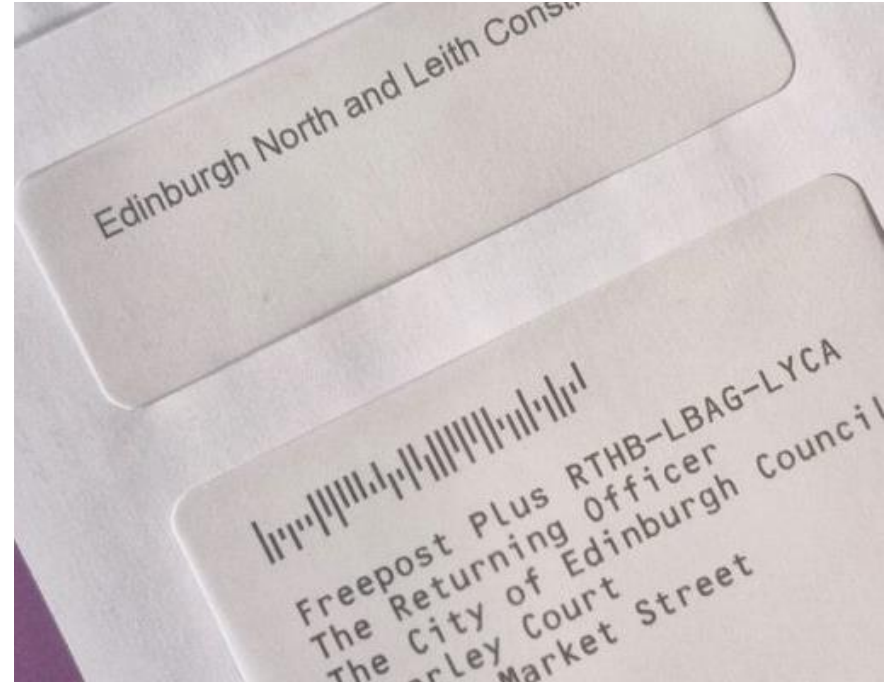
- Elections remain paper-based
- SP election 2021
 - 4.2 million poll cards
 - 8.4 million ballot papers
 - 1 million plus postal vote packs
- Defined legal specification, secure production process, strict and demanding timetable
- Printers and Royal Mail critically important suppliers
 - They are responsible, **YOU** are accountable



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Scale of postal costs

- Increasingly significant costs
 - Postal costs around 28% of total
- Poll Cards postage approx. 57p
- Postal packs approx. 95p each way
 - Edinburgh - UKPGE 2024
 - over £220,000 poll card postage
 - over £185,000 postal vote postage
- **PLUS it went wrong....**
- Costs to increase for SPE 2026



UKPGE 2024: delivered well but with major challenges around postal votes...

*“Overall, the May and July 2024 elections were **well-run**, and voters continue to have high levels of confidence and satisfaction in the polls. **However**.....*

*Postal voting systems did not work well enough for **some** voters this year – especially in Scotland and for overseas electors. **Some** did not receive their postal votes in time to complete and return them before polling day.*

In a limited number of areas this was because of errors or problems with suppliers.

*In other cases, **voters did not understand** when they should expect to receive their postal votes. This meant that they were not able to choose a different way of voting that would better suit their circumstances.”*

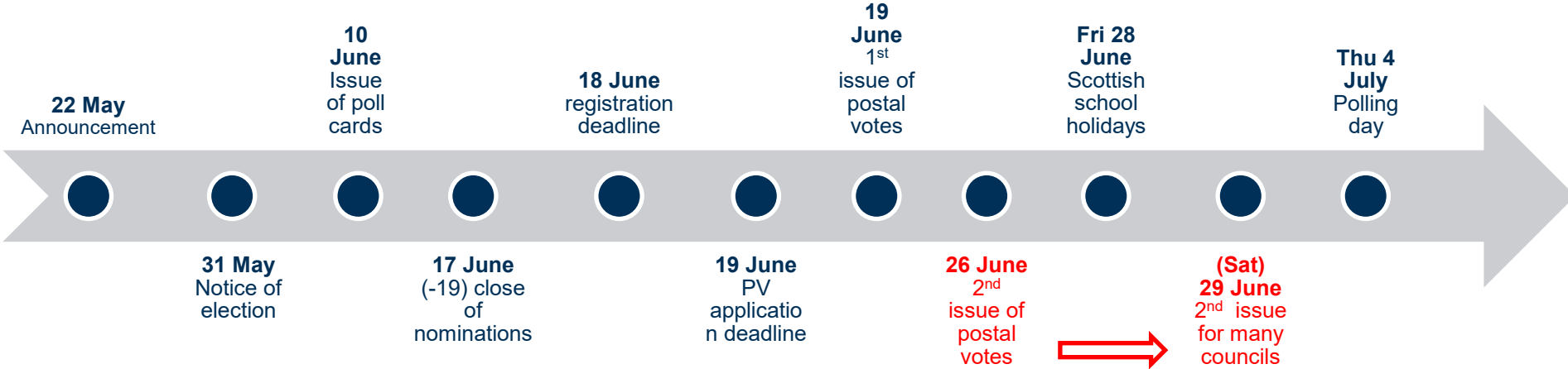
UKPGE 2024 experience



UKPGE 2024

- Electorate 4,078,398 across 57 UK Parliamentary constituencies in Scotland
 - 997,891 (24%) were postal voters
- Increase of over a third (269,743) since UKPGE 2019
- First issue on 19 June, for postal voters registered by ~7 June
- Some delivery complaints on first issue
- Second issue scheduled for (Wed) 26 June
 - Already tight for those on holiday from Fri 28 June
- Production problems - dispatch for many councils 28/29 June and receipt 1-2 July (Mon, Tue)





- Approx. 68,000 which should have been dispatched on Wed 26 June
 - Approx 7% of the total
- Delayed until 27-29 June
- Response Team: EMB, EC, MHCLG, Printer, Royal Mail
- Royal Mail support for logistics
- Emergency PV “re-issue facilities”
- Media statements etc.
- Political questions...



Postal Vote & Print - UKPGE 2024

Emergency re-
issue facilities –
well used

Importance of clear
communications

Many complaints,
especially from
overseas voters

Some postal voters
were unable to
vote

Overall postal vote
turnout remained
high **81.7%**
• (UK was 80.7%)

Contributing factors

**Timing (school
holidays)**

**Short Notice/
Unscheduled**

Timetable

Print capacity

Resilience

Logistics

**Postal vote
electorate
growth**

Voting methods

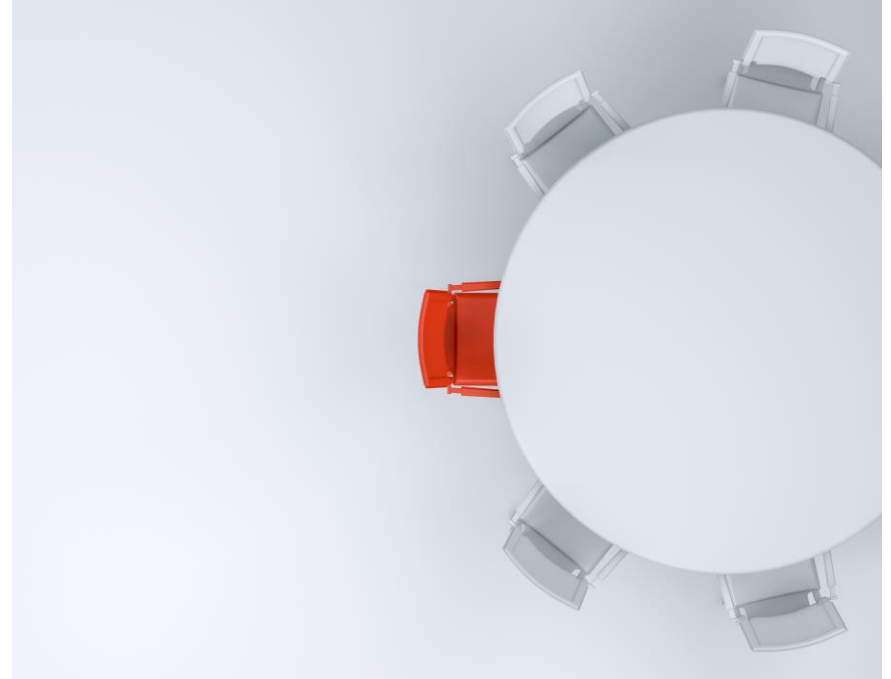
**Contingency
plans**

**Legislative
change**

**Complexity of
PV pack**

Roundtable

- 27 February 2025
 - ROs / EROs
 - The Electoral Commission
 - Governments UK and Scottish
 - AEA
 - Royal Mail & Printers
 - Academics
- What happened and what we can do about it



Recommendations

- Clear **communications with voters** on deadlines etc.
- Developed and realistic **contingency plans** for ROs, EROs and suppliers to cope with failures and the need for replacement.
- **Additional capacity** in the print sector so that supply is less concentrated and less at risk of catastrophic or significant failure across wide areas
- **Innovation in the design** of materials to facilitate production across additional suppliers.

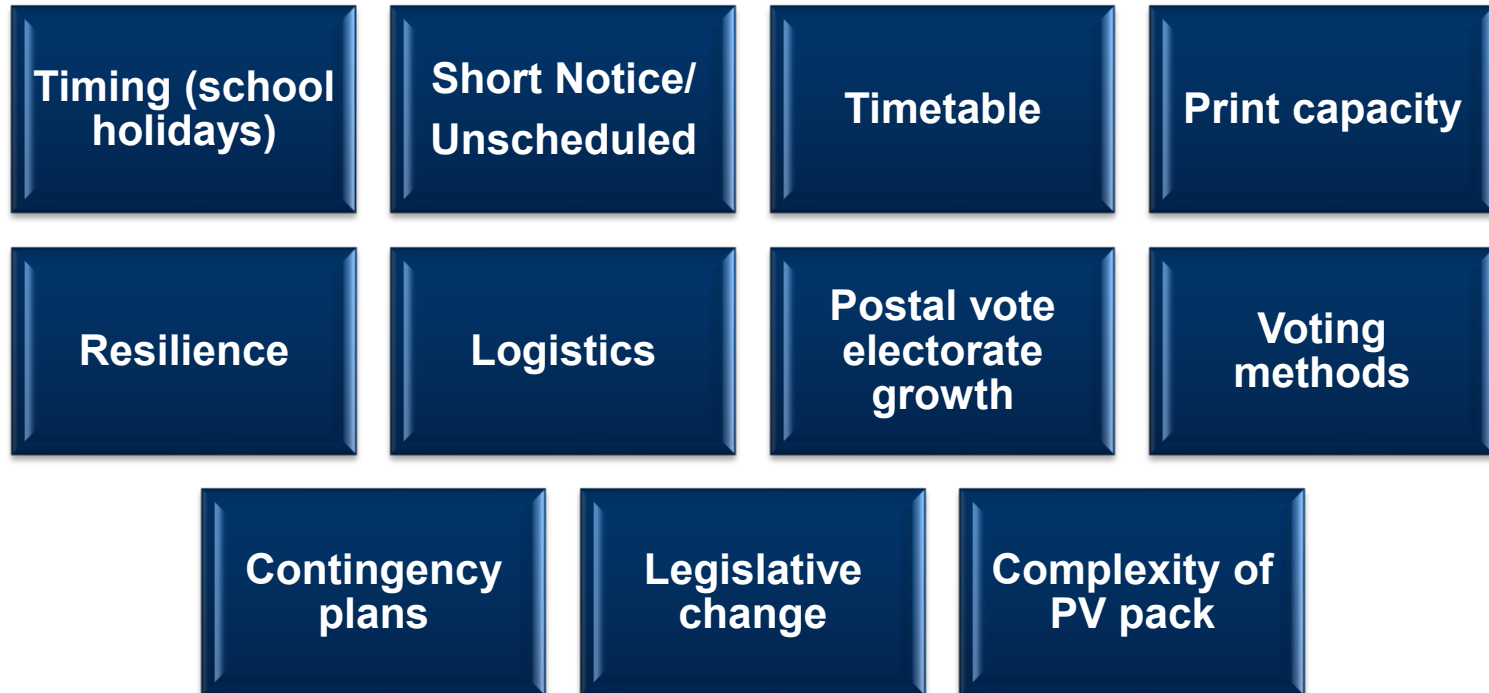


Recommendations for future change?

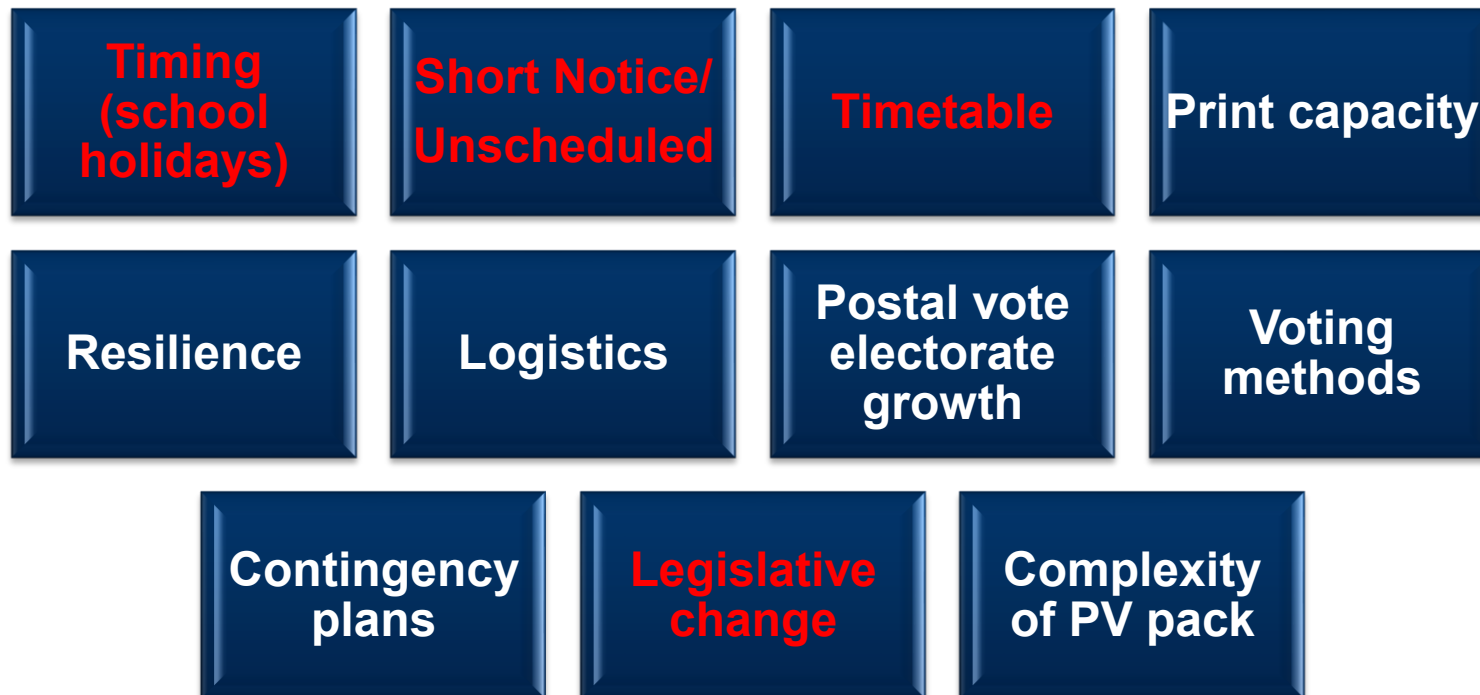
- The establishment of in-person **early voting facilities**, in addition to postal and proxy options;
- A **longer timetable for the UKPGE**
- Alternative voting options for overseas voters
- A return to **fixed date elections** to give clarity and certainty to planning, production and delivery



For SPE 2026



For SPE 2026



Royal Mail reform

- From July 2025, delivery of 2nd class items will only take place every other weekday.
- 99% of first-class letters are to be delivered within 3 days (D+3)
- 99% of second-class letters are to be delivered within 5 days (D+5)
- Shift in emphasis from speed to reliability
- What will this mean in practice?
- EMB/SAA regular meetings with Royal Mail monitor performance, escalate and expedite



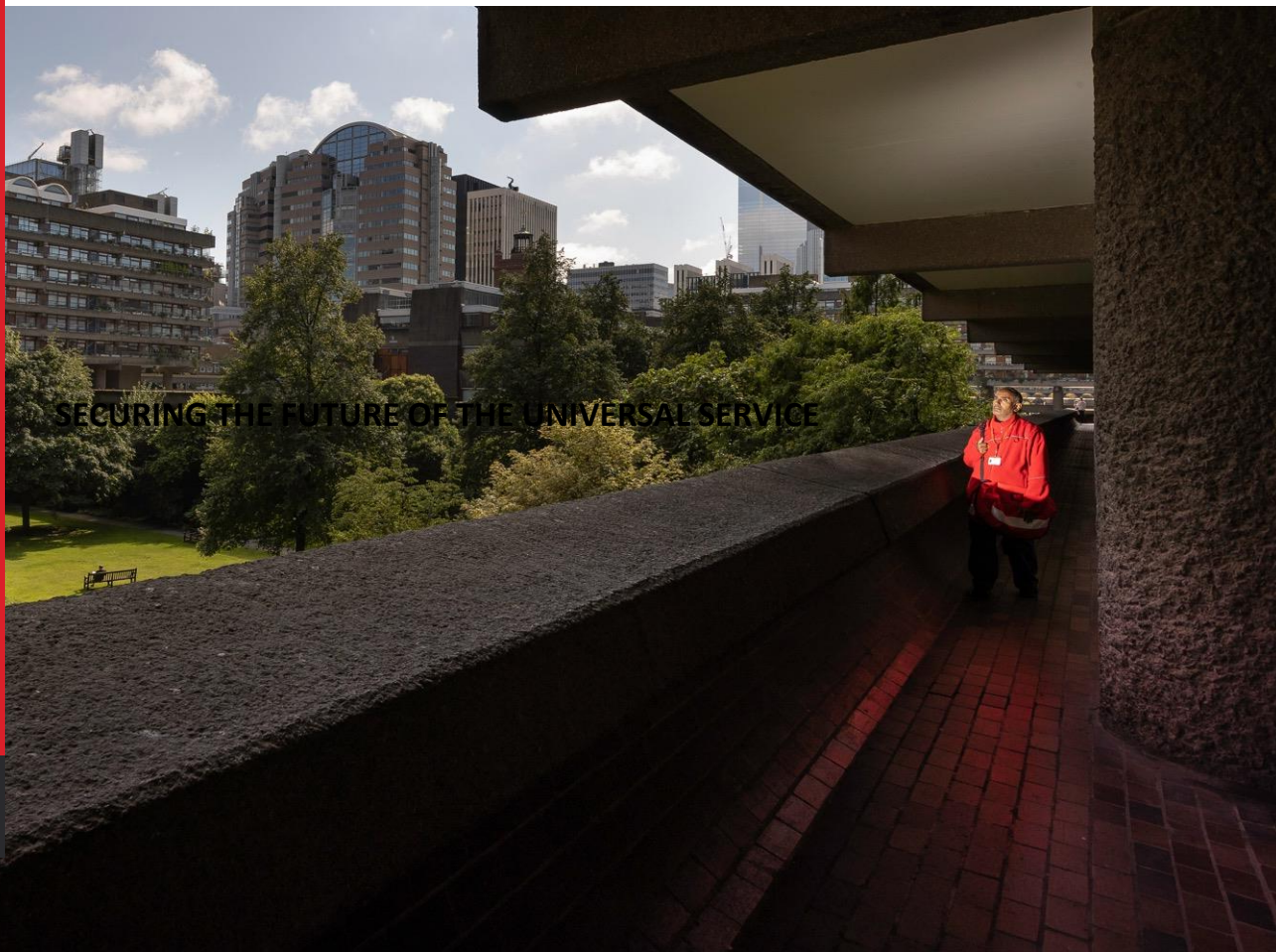


Royal Mail

**Reforming letter
deliveries to ensure a
reliable, affordable
and sustainable
service**

Securing the Future

SECURING THE FUTURE OF THE UNIVERSAL SERVICE





Securing the Future

WHAT ARE THE PROPOSED CHANGES?

The core principles of the USO remain unchanged.

- The one-price-goes-anywhere service to all parts of the UK
- First Class letters delivered daily (D+1), six days a week, Monday to Saturday
- The option of First Class and Second Class, giving people the choice of price and speed

However, the reform includes vital changes to deliver a modern and more financially sustainable Universal Service.

Key changes to Letters services include:

- Second Class, would be delivered **Monday to Friday** within 3 working days (D+3)
- Economy, would be delivered **Monday to Friday** within 6 working days (D+6)

Quality of Service – 1st April 26

- 1st Class 93% to 90% - New reliability target 9% within 3 working days
- 1st Class 98.5% to 95% - New reliability target 9% within 5 working days





Securing the Future

WHAT ARE THE PROPOSED CHANGES?

Election Products

Candidates Mail

Addressed

- Changes to a 4-day delivery window, Monday – Friday
- This is a move from a 3-day delivery window, Monday – Saturday

Unaddressed

- no change
- 7-day delivery window, which already excluded Saturday

Poll Card Mailing Option

- Changes to a 4-day delivery window, Monday – Friday
- This is a move from a 3-day delivery window, Monday – Saturday



Practical actions for ROs and EROs

- **Communications with voters**
 - Key deadlines
 - Proxy options
- **Supplier engagement**
 - Capacity
 - Early communications
 - Royal Mail – Mail mark
- **Contingency plans**
 - Replacement of lost /spoilt



Contingency Plan by Nick Youngson CC BY-SA 3.0 Alpha Stock Images

Questions



Communication and awareness for stakeholders

A vibrant teal background featuring various white and blue icons. On the left, a hand in an orange sleeve holds a blue and white megaphone. Scattered around are icons of a magnifying glass, a person in a suit, a document with a checklist, a newspaper, a folder, and several sheets of paper with text and graphics. Orange rectangular shapes resembling motion lines or arrows are also present.

Sarah Mackie - Head of Electoral Commission, Scotland

Natalie Mauchline – Senior Communications and Engagement Officer,
Electoral Commission

Your strategic role



Providing
information &
explanation



Supporting
stakeholder
knowledge &
understanding



Enabling
transparency in
the face of
scrutiny



Creating
confidence



Promoting
trust

Communication themes

1. Public awareness & engagement

Ongoing, planned & targeted

Promotes participation

Clear and timely

Accurate

Key messages / info

Accessible / Inclusive

Responsive

Manages expectations

2. Supporting candidates & agents

Early communication

Supports informed participation

Legal requirements

Campaigning rules

Briefing & Signposting

Upholding conduct

Maintains integrity

3. Stakeholder & media communication

Strong relationships

Effective

Supportive

Tailored to audience

Planned & managed

Accurate reporting

Promotes public confidence and trust

Considerations

Legal obligations

Strategy & plans

Lessons, risks & issues

Data & demographics

EMB Directions

Consistency / Region

Performance Standards

Feedback & evaluation

Supporting candidates & agents

EMB | Electoral Management
Board for Scotland

The
Electoral
Commission

- **Signpost to right place**
 - Electoral Commission guidance and advice
 - Access to Elected Office Fund
 - Regional Returning Officer
 - Imprint breaches and reporting
 - Police Scotland



Public awareness & engagement

EMB | Electoral Management Board for Scotland

The
Electoral
Commission

- You must take steps to encourage participation of electors in the election. ROs and EROs should liaise about plans to maximise impact ahead of the voter registration deadline.
- Any public awareness activity and messaging should aim to ensure that everyone who wants to vote has the information they need to be able to do so and can vote using their preferred method.
- Working with local partners can boost engagement with under-registered groups.



Key messages

- You can vote in the Scottish Parliament election if:
 - you are 16 or over on polling day, and you're a British, Irish or Commonwealth citizen
 - a qualifying foreign national who is living in Scotland and has permission to enter or stay in the UK, or who does not need such permission, including EU citizens.
- If you've never registered, moved house, or changed your name, you need to register to vote.
- You can register online at gov.uk/register-to-vote or by contacting your local electoral registration office.
- You can vote in person, by post, or by proxy.

Key messages

- You **do not** need to show photo ID to vote in person at this election.
- You will receive two ballot papers at the polling place – one is for your constituency MSP and the other is for the regional MSP. **You must place one X on each ballot.**
- Boundaries Scotland has carried out a review of constituencies and some will now look different.

Help with voting

- Election staff are there to support voters who need assistance.
- Councils will provide equipment to assist disabled voters at the polling place.

Voter registration campaign: 'Show it off'

EMB | Electoral Management Board for Scotland

The Electoral Commission

- Our voter registration campaign features a diverse group of people in different everyday scenarios showing off being registered to vote in unique and personal ways.
- It will run on various channels including TV, radio, video on demand and out of home advertising.



Voter registration: Resources

We provide:

- Social media graphics and template posts
- Posters
- Email signatures

Undated versions you can use at any time are already available.

Versions with the **20 April registration deadline** will be published in time for the campaign launch.



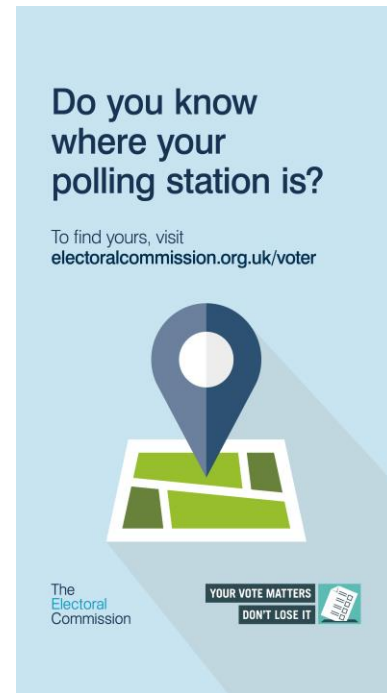
Voter information

We also provide resources which share key information that helps people cast their vote, including:

- Household voter booklet in various formats
- Video content on the voting system
- Social media graphics and template posts
- Posters

These resources include information on the whole voting process, including assistance for disabled voters.

Further resources will be available, including information in alternative languages.



Other resources for partners

The Electoral Commission

English

About us

Our guidance

Voting and elections

Research, reports and data

Political registration and regulation


News and views

Resources

Democratic engagement resources

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Resources

 Your location: **Scotland** | [Change](#)

We create a range of resources for local councils, charities and other organisations engaging with voters. Use these resources on your social media channels to raise awareness about democracy, from voter registration to voting options.

The resources are in a variety of formats, so you can choose the best option for your audience. There are social media graphics and template posts, as well as posters that you can print, and template press releases.

Some of the resources include dates and deadlines, and we update them each time there's an election.

If you have any questions, you can get in touch with us: partners@electoralcommission.org.uk [📧](#)



Voter registration resources for any election

Use these resources to encourage voter registration.



Voter ID resources for any election

Voters in England, Scotland and Wales are required to show photo ID to vote in some elections. Download our resources to help you provide voters with more information.



Voter information resources for any election

Use these resources to provide voter information to your audiences ahead of elections.



Voter ID resources for any elections -



Resources to support specific groups



Postal and proxy voting changes

Stakeholder & media communication

- Proactive communications
 - Tailor to the stakeholder
- Media queries
- Reactive handling
- Maintaining public confidence



Questions

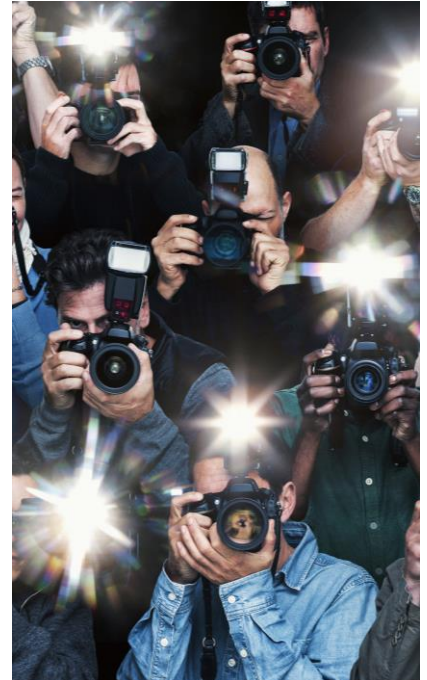


Management and delivery of a safe election

Peter Hessett - Returning Officer, West Dunbartonshire Council &
Member of EMB

Risks

- Political tension
- New political parties
- Contentious election
- Boundary and seat changes
- Campaigning strategies
- Close results



Parties, candidates & agents

- Know your stakeholders, new to process
- Understand the local context, local constituencies
- Support and inform:
 - Build knowledge
 - Briefing and information
 - Local election arrangements
 - Regional differences
- Expectations, behaviour and codes of conduct
- Signposting / reporting of intimidation, harassment and threats



Campaigning and Polls

- Voter intimidation
- A-Boards, banners and flags
- Station curtilages
- Campaign vehicles
- Polling staff safety
- Vandalism
- Routes of escalation, scenario planning
- Support contingencies, response



Your Count

- Public event safety
- Security, control & access vs. transparency & scrutiny
- Liaison and communication
- Conduct of agents, conduct & exclusion
- Close results and challenge
- Incident management, staff plan & resource
- Communicate risk / delay to regional result



Rob Curtis, Tower Hamlets

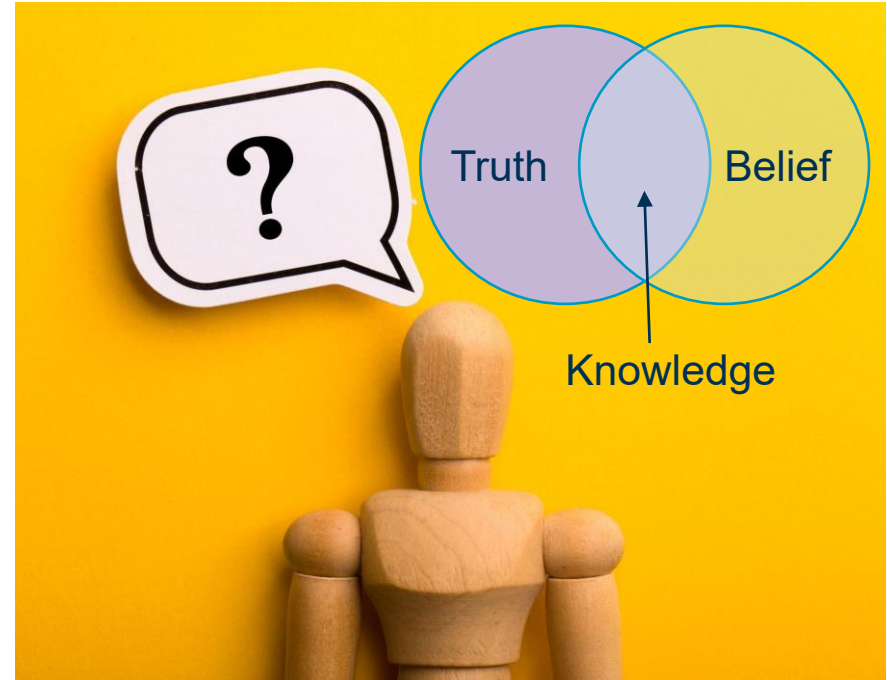
Cybersecurity

- National picture
- High on risk register
- Impacts ERO > RO > RRO > Nationally?
- Third party/suppliers
- Practical contingencies:
 - incident response, communication protocols
 - paper processes, staff implementation
 - E.g. secure external hard drives



Mis / Dis information and confidence

- Channel monitoring
 - Address process misinformation
 - Public correction
- AI / Deepfake
- Your communications
 - Maintain integrity and uphold confidence



Support from Police Scotland

- Command Structure
- SPOCs
- Operation Sandbed
- Safety and Security of Candidates
- Policing Style



Questions



Funding the Election

Maria McCann, Elections team, Scottish Government



Scottish Government
Riaghaltas na h-Alba

RO charges

- History and context
- Fees and Charges
- SG approach to:
 - Allocations for ROs
 - Guidance and RO Claims
- RO Fees

ERO new burdens

- OAVA
- New Burdens

Questions



Looking ahead

Chris Highcock – Secretary, Electoral Management Board for
Scotland

What else is in the pipeline?

- **Dual mandates**
- **Local government elections 2027**
 - eCounting
 - Draft LGE conduct order
- **Future UK reform strategy includes:**
 - Automated Registration
 - Improving Voter ID
 - Changes to deadlines / absent voting
 - Changes / work on Candidate harassment and intimidation
- **UK Modernisation Pilots**



Questions



Closing remarks



Yes, this is the last slide.....

✓ Key actions and takeaways

🖥 Slides will be available at www.emb.scot

👤 Cascade to your teams

💬 Event feedback

📖 Support, guidance and resources

Contact

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